

EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS PT Jasa Marga (Persero) Tbk.

The Directors of PT Jasa Marga (Persero) Tbk (the Company) hereby invite all the Company's Shareholders to attend the Extraordinary General Meeting of Shareholders (the Meeting) on:

Day/Date : Wednesday, 22 December 2021
Time : 14:00 (Western Indonesia Time) WIB onward
Venue : Accessing the KSEI Electronic General Meeting System (eASY.KSEI) facility at the link
<https://access.ksei.co.id/> provided by Kustodian Sentral Efek Indonesia (KSEI)

The Meeting is held electronically in accordance with Indonesia Financial Services Authority Regulation (POJK) No. 15/POJK.04/2020 on the Planning and Organization of General Meetings of Shareholders by Public Companies and POJK No. 16/POJK.04/2020 on the Implementation of Electronic General Meeting of Shareholders by Public Companies. The Chairperson of the Meeting, Notary, and Professionals as well as the Supporting Institutions arrange and coordinate the conduct of the Meeting electronically at Transformasi Room, Building B, Head Office PT Jasa Marga (Persero) Tbk, Plaza Tol Taman Mini Indonesia Indah, Jakarta 13550, Indonesia.

The Meeting Agenda and explanation is as follows:

1. Changes in the Management of the Company.

This Agenda is based on (i) Article 11 paragraph 10 and Article 14 paragraph 12 of the Company's Article of Association; (ii) Indonesia Financial Services Authority Regulation No. 33/POJK.04/2014 concerning Directors and Board of Commissioners of Issuers or Public Companies; (iii) Minister of SOEs Regulation No. PER-02/MBU/02/2015 as amended by Minister of SOEs Regulation No. PER-10/MBU/10/2020 concerning Requirements, Procedures for Appointment, and Dismissal of SOEs' Board of Commissioners and Board of Supervisory; (iv) Minister of SOEs Regulation No. PER-11/MBU/07/2021 concerning Requirements, Procedures for Appointment, and Dismissal of SOEs' Directors; and (v) Minister of SOEs Letter No. SR-835/MBU/10/2021, dated 29 October 2021.

The Company facilitates the implementation of the Meeting as follows:

- The Company will not send a separate invitation to the Shareholders because this Invitation is deemed as an official invitation.
- The Shareholders who are entitled to attend or to be represented in the Meeting electronically are Shareholders whose names are registered in the Company's Shareholders Register on Thursday, 25 November 2021 at 16:15 WIB, or the owners of securities account balances at the Collective Depository of PT Kustodian Sentral Efek Indonesia (KSEI) at the closing of shares trading on Thursday, 25 November 2021
- With due observance of the Covid-19 Prevention and Control Guidelines published by the Ministry of Health of the Republic of Indonesia, and as a preventive measures and/or prevention of the spread of Covid-19 outbreak, the Company urges the Shareholders to register their presence electronically through the KSEI's Electronic General Meeting System (eASY.KSEI) facility or to give the power of attorney to the Company's Securities Administration Bureau (*Biro Administrasi Efek/BAE*), which is PT Datindo Entrycom through the eASY.KSEI facility with the following procedures:
 - The Shareholders must be registered in advance through the Securities Ownership Reference (*Acuan Kepemilikan Sekuritas KSEI/AKSes KSEI*) facility through link <https://akses.ksei.co.id/> which is provided by KSEI.
 - For the registered Shareholders, power of attorney can be given through the eASY.KSEI through website <https://easy.ksei.co.id>.
 - In the event that the Shareholders are unable to access eASY.KSEI, Power of Attorney can be downloaded on the Company's website www.jasamarga.com to grant power of attorney and cast vote in the Meeting
 - The Shareholders may declare their power of attorney and vote, change the appointment of the Proxies and/or choice of vote for the Meeting Agenda, or revoke the power of attorney, from the date of the Invitation until no later than 1 (one) business day prior to the date of the Meeting at 12:00 WIB.
- Registration process for the Shareholders who will attend the Meeting electronically through eASY.KSEI must pay attention to the following things:
 - The Shareholders mentioned below must register their attendance electronically in eASY.KSEI on the date of the Meeting from 11:00 WIB to 14:00 WIB:
 - Local individual type Shareholders who have not provided a declaration of presence or power of attorney in eASY.KSEI until the specified time limit and wish to attend the Meeting electronically.
 - Local individual type Shareholders who have provided a declaration of attendance but have not cast their votes in eASY.KSEI until the specified time limit and wish to attend the Meeting electronically.
 - Proxies of the Shareholders who have given power of attorney to the Independent Representatives or Individual Representatives but have not casted their votes in eASY.KSEI until the specified time limit.
 - Proxies of the Shareholders who have given power of attorney to the participant/intermediary (Custodian Bank or Securities Company) and have casted their votes in eASY.KSEI until the specified time limit.
 - The Shareholders who have given a declaration of presence or power of attorney to the Independent Representative or Individual Representative and have casted their votes for the Meeting Agenda in eASY.KSEI until the specified time limit does not need to register attendance electronically in eASY.KSEI.
 - Any delay or failure in the electronic registration process for any reason will result in the Shareholders or their Proxies unable to attend the Meeting electronically, and their shares ownership will not be counted for the attendance quorum.
- Guidelines for registration, use, and further explanation regarding eASY.KSEI and KSEI AKSes can be obtained in KSEI website at the links <https://akses.ksei.co.id> and <https://easy.ksei.co.id>, along with the Meeting Rules at the Company's web site www.jasamarga.com.
- The Notary, assisted by the Company's BAE, will check and count the votes for the Meeting Agenda in every decision deliberation of such Agenda, including the votes that have been submitted by Shareholders through eASY.KSEI, as well as those submitted at the Meeting.
- The materials that will be discussed at the Meeting are available and can be obtained in the Company's website www.jasamarga.com starting from the date of this Invitation.
- The Parties who, in accordance with the provisions must be physically present at the Meeting, such as the Chairperson of the Meeting, the Directors and the Board of Commissioners, Notary along with Professionals and Capital Market Supporting Institutions are required to obtain a certificate of Rapid Antigen Test (negative) or a PCR Test certificate (negative) from a hospital doctor, health center or clinic that is valid for a maximum of 1 (one) day prior to the Meeting.
- For health reasons and to support the prevention and control of COVID-19, the Company:
 - does not provide foods and beverages, as well as souvenirs; and
 - may re-announce should there be any changes and/or additional information regarding the Meeting procedures with reference to the latest conditions and developments related to integrated handling and control to prevent the spread and transmission of COVID-19.

Jakarta, 26 November 2021
PT Jasa Marga (Persero) Tbk.

Directors